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# Scottish Government

## Capital Investment in Health and Social Care

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# November 2019

## Scottish Hospitals Public Inquiry



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- The Right Honourable Lord Brodie will chair the public inquiry into issues at the Queen Elizabeth University Hospital (QEUH) campus in Glasgow and the Royal Hospital for Children and Young People (RHCYP) in Edinburgh.
- The Inquiry will determine how issues relating to adequacy of ventilation, water contamination and other matters adversely impacting on patient safety and care occurred.
- If these issues could have been prevented; the impacts of these issues on patients and their families; and whether the buildings provide a suitable environment for the delivery of safe, effective person-centred care.
- **September 2021** – public hearings heard from affected patients and families
- **May 2022** – public hearings on ventilation and background to Edinburgh project

# January 2020

## Infrastructure Commission for Scotland



### Overarching objectives

- **Leadership** - All new infrastructure investment decisions based on their contribution to the delivery of an inclusive **net zero** carbon economy.
- **Place** - To achieve an inclusive **net zero** carbon economy, SG shall put 'place' at the heart of coherent, infrastructure prioritisation and planning.
- **Making the most of existing assets** - Most of the underlying infrastructure already exists today. These assets must be effectively and efficiently utilised, maintained and enhanced to **net zero** readiness.
- **Heat and Transport** - Key priorities for Scotland in reaching **net zero** carbon over the next 30-years will be accelerating the decarbonisation of heat and transport.
- **Regulation** - Regulation will be a critical component to the delivery of a 30-year inclusive **net zero** carbon economy vision.
- **Digital and Technology** – ensure everyone has access to digital public services.
- **The role of the public** - Much greater participation of the public needs to be incorporated as an integral part of infrastructure investment decision-making.
- **Independent long-term advice** - Coherent systems wide approach to place based infrastructure strategy and planning is necessary.

# February 2021

## Capital Spending Review

The Capital Spending Review sets out five-year budgets to underpin our common, single vision for all infrastructure investment choices: that our infrastructure supports Scotland's resilience and enables inclusive, net-zero and sustainable growth.

Our approach focuses on three strategic themes for guiding investment decisions in Scotland:

- Enabling the transition to net zero emissions and environmental sustainability;
- Driving inclusive economic growth; and
- Building resilient and sustainable places and communities.

### Health Portfolio's CSR Settlement

	2021-22 £m	2022-23 £m	2023-24 £m	2024-25 £m	2025-26 £m	Total £m
<b>Capital Budget</b>	<b>529</b>	<b>521</b>	<b>428</b>	<b>428</b>	<b>428</b>	<b>2,334</b>

# February 2021

## Infrastructure Investment Plan



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### Health Portfolio

Over the next five years the Health portfolio will:

- Double our annual funding for maintenance over 5 years, investing over £1 billion in enhancing or refurbishing existing facilities, and modernising key equipment.
- Invest over £220 million in the Baird and Anchor project in Aberdeen which brings together all Maternity, Neonatal, Reproductive Medicine, Breast and Gynaecology services in the Baird Family Hospital and consolidates Haematology, Oncology and Radiotherapy Day and Outpatient services in the ANCHOR Cancer centre.
- Deliver a £300 million programme of investment in our elective care centres in Clydebank, Inverness, Livingston, Aberdeen, Tayside, and Kirkcaldy.
- Upgrade the Edinburgh Cancer Centre (£20 million), build the new national secure adolescent inpatient service in Irvine (£10 million) and replace the St Brendan's facility in Barra (£18 million)
- Invest over £50 million to modernise our radiotherapy equipment nationally, and over £100 million to upgrade and replace our ambulance fleet.
- Invest £25 million in the system development required to build on the 50-fold increase in patient use of NearMe digital healthcare services.

# April 2021

## SNP Manifesto

### What it says:

Invest £10 billion over the next decade to renew our NHS estate and reshape and replace buildings

Including delivering a new Monklands Hospital, renewing the East of Scotland Cancer Centre and enhancing primary care facilities around the country.

The UK Government has repeatedly cut our capital budget in recent years and this aim is therefore subject to Scotland not facing further raids on this budget by Westminster.

### Specific Projects mentioned (not currently in the Infrastructure Plan)

- **Primary Care** - Glenrothes, Inch War Memorial, Castle Douglas, Falkirk Community
- **Refurbishments** – Ninewells, Caithness (Wick), Royal Alexandra (Paisley), Vale of Leven, Gilbert Bain (Shetland), Borders General, Belford (Fort William).
- **Specialist Facilities** – Regional Cancer Edinburgh, Eye Pavilion, QEUH Institute of Neurosciences
- **Miscellaneous** – Two additional elective centres (Cumbernauld and Ayrshire), Improved Connectivity in Orkney

**June 2021**



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## **NHS Assure Scotland Established**

- A new national service has been established to improve the quality and management of healthcare construction and refurbishment projects across NHS Scotland.
- NHS Scotland Assure brings together experts to improve quality and support the design, construction and maintenance of major healthcare developments. This world first interdisciplinary team will include microbiologists, infection prevention and control nurses, architects, planners, and engineers.
- Commissioned by the Scottish Government and established by NHS National Services Scotland, the service will work with Health Boards to ensure healthcare buildings are designed with infection prevention and control practice in mind, protecting patients and improving safety.

**November 2021**



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## **NHS Scotland climate emergency and sustainability strategy 2022 to 2026 - Draft**

- In 2019 NHS Scotland became the first national health service in the UK to commit to becoming a net-zero organisation.
- But like all sectors of society, we need to accelerate our efforts to cut our greenhouse gas emissions and become environmentally sustainable.
- We are therefore bringing forward our target date for achieving net-zero emissions from 2045 to 2040.
  
- The Scottish Government has committed to all publicly owned buildings meeting zero emission heating requirements by 2038, with a series of interim targets to be established by 2024
- Our goal is to reduce greenhouse gas emissions from our buildings by at least 75% by 2030 and 90% by 2040 compared to a 1990 baseline.
- To use renewable heating systems by 2038 for all NHS-owned buildings, and for all our estate to have net-zero emissions by 2040 or earlier where possible.



# April 2021

## The Challenge



- **Covid** – exhausted workforce, impact on services unclear, digital transformation etc
- **Affordability** – it will be difficult to deliver all the manifesto commitments
- **Quality / Public Inquiry** – through NHS Assure we are demanding higher quality, but that takes time and can add to cost.
- **Public Inquiry** – how attractive is it to deliver a health project?
- **Public Expectations** – mismatch with public expectations on capacity, time and quantity of projects that can be delivered.
- **Net Zero Requirements** – still understanding what is required to build a net zero health facility or converting an existing one.
- **Supply Chain** – well documented issues with Covid, EU Exit, Ukraine.
- **Construction Capacity** – could industry support a £1 billion per annum investment programme.
- **Costs** – costs are increasing at an unprecedented rate.

# Setting a Strategic Vision & Ambition

Investing in **Scotland**

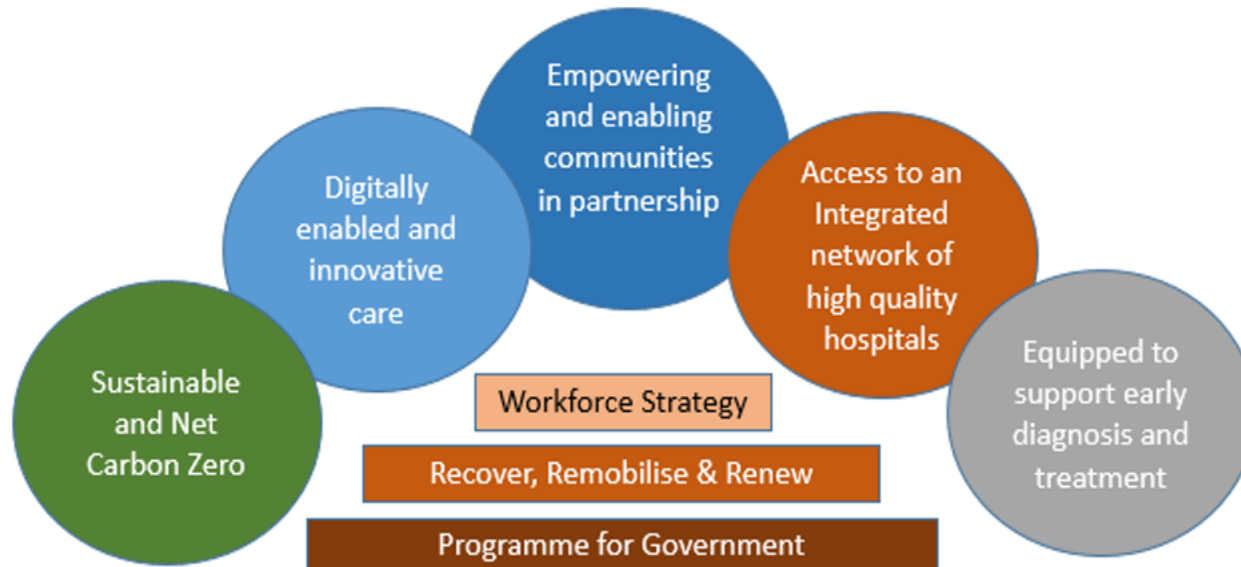
The outcomes of this plan will contribute to our key national priorities, the social and economic wellbeing and sustainability of our communities and the country's commitment to carbon zero

Investing in **Our future**

We are investing for the benefit of future generations and to be at the leading edge of reform and change in the delivery of health and social care

Investing in **Our health**

We are investing to improve the overall health of our population and provision of health and care that is accessible, equitable and person centred.



## Key points

- Draft strategic vision is being drafted
- High level strategy – vision and ambition
- Outcome focused
- Evidence need for reform and change
- Recognise wider challenges (for example technology, demographics, workforce)